



**BRAZIL
POTASH**

Brazil Potash

NYSE-A: GRO

B3: GROP31

Investor Presentation

Q3 2026

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Brazil Potash's Investment Thesis

Potash¹ is one of three essential nutrients to efficiently grow food

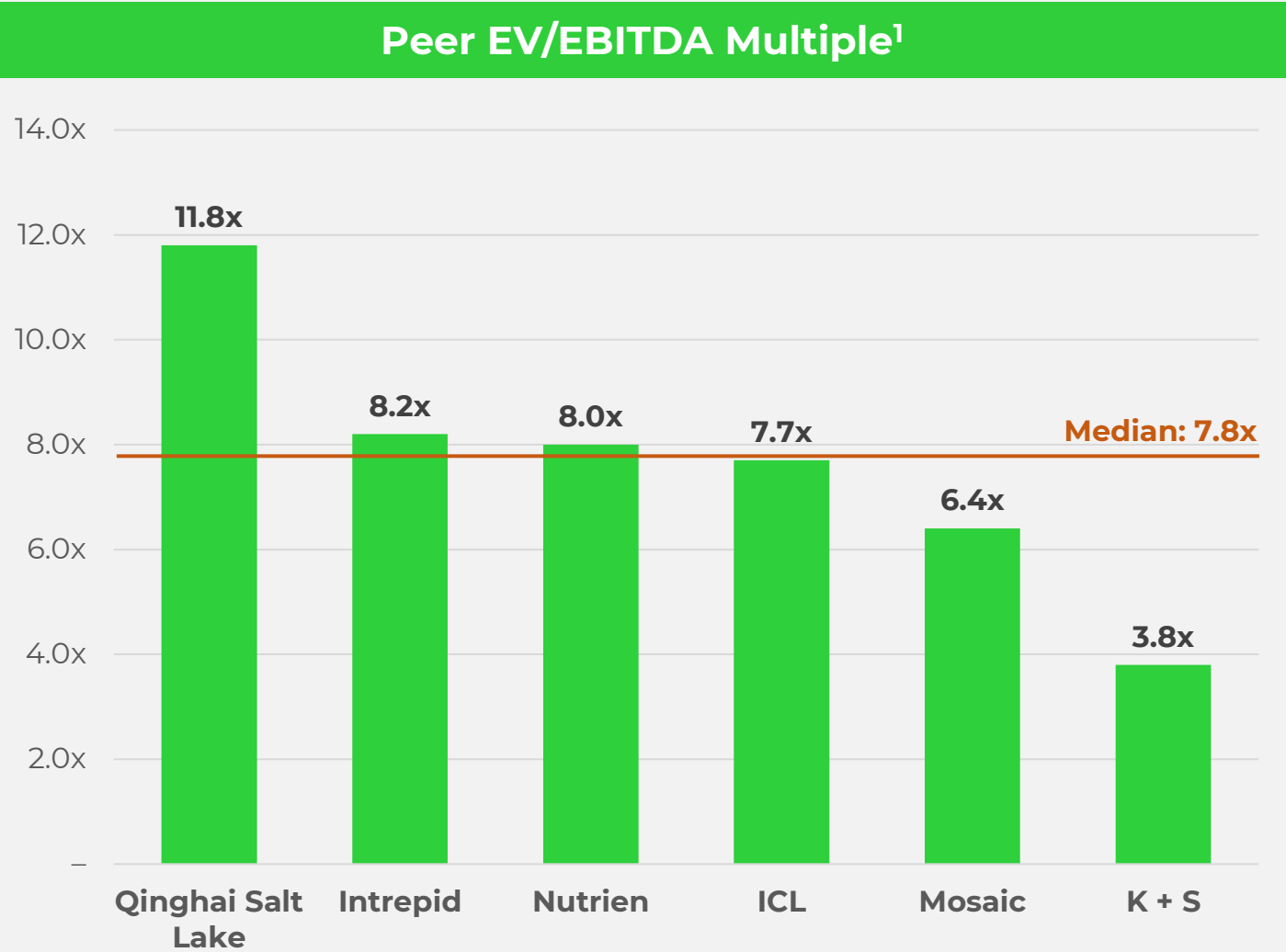
Potash has no substitutes and is a critical mineral²

Brazil is the world's largest potash importer

- 1** ~52% of world's current potash supply located in countries in conflict³, leading to major price volatility
- 2** Lowest cost producer⁴, for the largest import market, that the world depends on for food security
- 3** +90% of production pre sold under long-term binding offtake agreements
- 4** Shovel Ready: Main permits and licenses secured
- 5** Massive undeveloped potash basin with multi-generational potential
- 6** Over \$295 million of paid-in capital

Notes: (1) Potash is a water-soluble salt that contains Potassium; (2) Potash has been deemed a strategic mineral by the Brazilian Federal Government decree no. 10,657/2021; (3) CRU Group – *Potassium Chloride Market Outlook* November 2022 – Latest available to BPC. Countries in conflict refers to Russia, Belarus, Israel and Jordan; (4) Technical Report (Update of the Autazes Potash Project – Pre-Feasibility Study) prepared by ERCOSPLAN, dated October 14, 2022 – Latest available to BPC

Market Snapshot



Capitalization Summary ²	
Ticker	NYSE-A: GRO
Share Price	\$2.21
Basic Shares Outstanding + Pre-Funded Warrants	84.5M
Warrants, Options, DSUs & RSUs	22.3M
Fully Diluted Shares Outstanding	106.8M
Market Capitalization ³	\$136.2M
Fully Diluted Market Capitalization	\$186.7M
Debt (31/Mar/2026)	NIL
Cash (31/Mar/2026)	\$22.5M
Capital Injection (4/May/2026)	\$63.2M

Source: Company, Bloomberg
Notes: (1) Last 6 months average as of October 2025; (2) Figures as of June 12, 2026, unless otherwise stated; (3) Does not consider 22.9M Pre-Funded Warrants

Key People



Mayo Schmidt
Executive Chairman

- Former Chairman and CEO of Nutrien Ltd., world's largest fertilizer manufacturer
- Former CEO of Hydro One and Viterro (sold to Glencore in 2012)
- Worked in executive positions for Fortune 100 companies including General Mills and ConAgra



Matt Simpson
Chief Executive Officer and Director

- Former General Manager Mine at Rio Tinto's Iron Ore Company of Canada managing over \$300M/y spend, all operations, maintenance and technical people to safely move +70M stpa
- Worked for Hatch, designing and constructing metallurgical refineries globally



Sergio Leite
President of Potássio do Brasil

- 40+ of executive experience in large-scale industrial, mining and infrastructure projects, including Vale, Companhia Siderúrgica do Pecém (CSP) and Bahia Ferrovias
- As the CEO of CSP, he raised US\$2.9 billion with a pool of banks including BNDES



Raphael Bloise¹
Project Director (Engineering/Construction)

- 50+ years construction experience in mining and infrastructure ventures including Vale, Mirabela Nickel, CBM, Carajás Project, Albrás, Alunorte, Salobo & Sossego Projects, Brucutu Mine, Aimorés Hydroelectric Plant, RNEST & Comperj, and Belo Monte



Brazil: Critical for Global Food Security

1



We believe Brazil's abundant land, water and warm year-round climate can boost global food security



Brazil is the largest net exporter¹ of agricultural products in the world



>25% of 2025 Brazilian GDP generated by the agriculture sector²

\$169B

Brazil agricultural exports in 2025³

2



Brazil produces <1% of global potash supply while also being the largest importer⁴
(1 of 3 main fertilizers to grow food)



22% of global demand for Potash comes from Brazil⁴



Brazil is ~98% reliant on imports for supply of Potash⁴



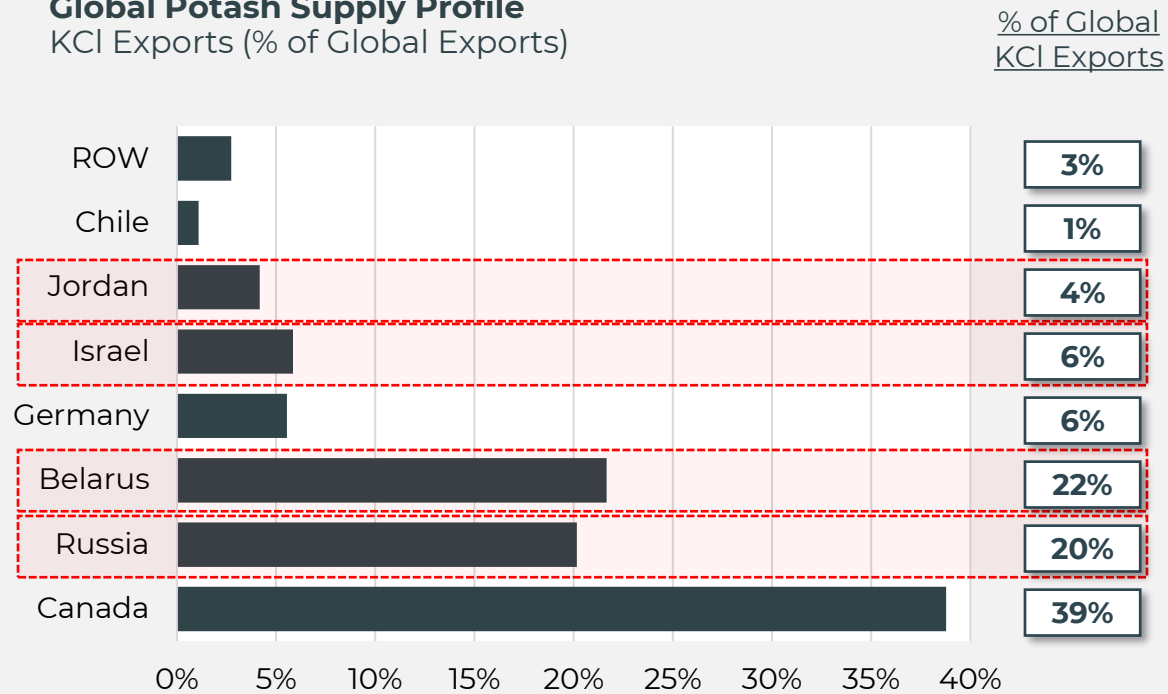
Brazil's Potash consumption CAGR_{2023E-27E} of 6.8% vs. 5.1% global⁴

Recent geopolitical events have highlighted Brazil's need for Potash supply security
and Brazil Potash Corp can be a key part of the Solution

Brazil remains the largest potash importer in a changing environment

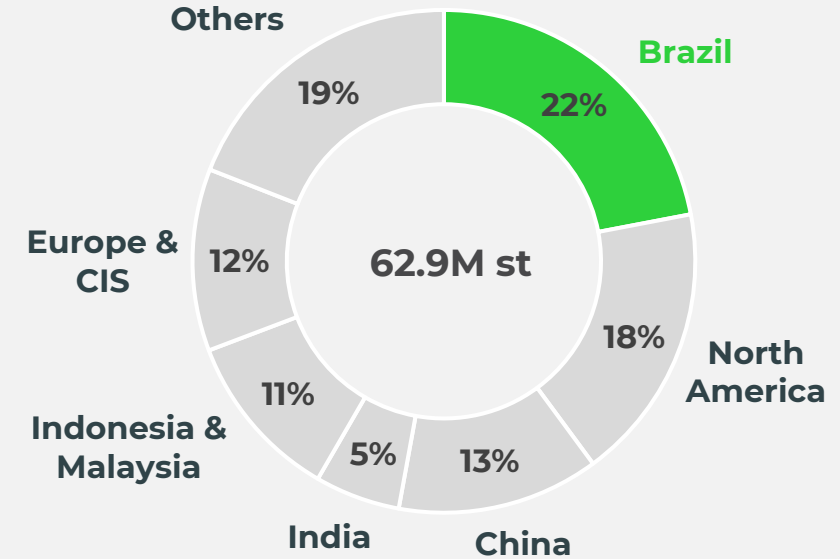
Opportunity to tap ~52% of world's current potash supply, currently in jeopardy

Global Potash Supply Profile
KCl Exports (% of Global Exports)



- **Brazil produces <1% of global potash supply**
- ~80% of supply is highly concentrated between 3 nations
- Russia & Belarus account for the largest portion of exports, globally

Global Demand: Imports by Country (2021)



Brazil is the largest importer of potash in the world

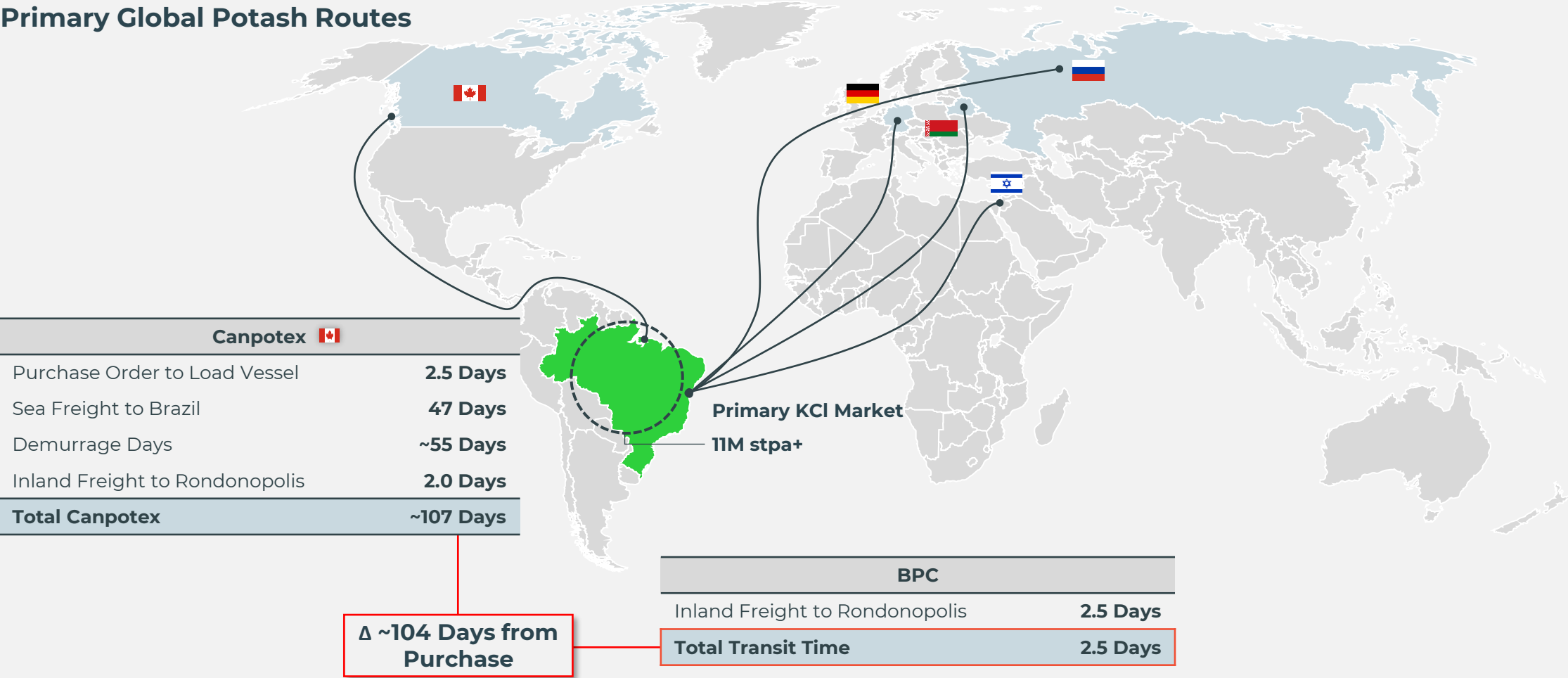
- Brazil is responsible for majority of South American potash consumption
- **>95% reliant on imports for supply of MOP – why Autazes is a Brazilian National Projects of Importance/Critical Mineral**

Enabling Supply Security with Shorter Supply Chain

A shorter supply chain means shorter delivery times

The total transit time when purchased from Brazil Potash could be **20x shorter**

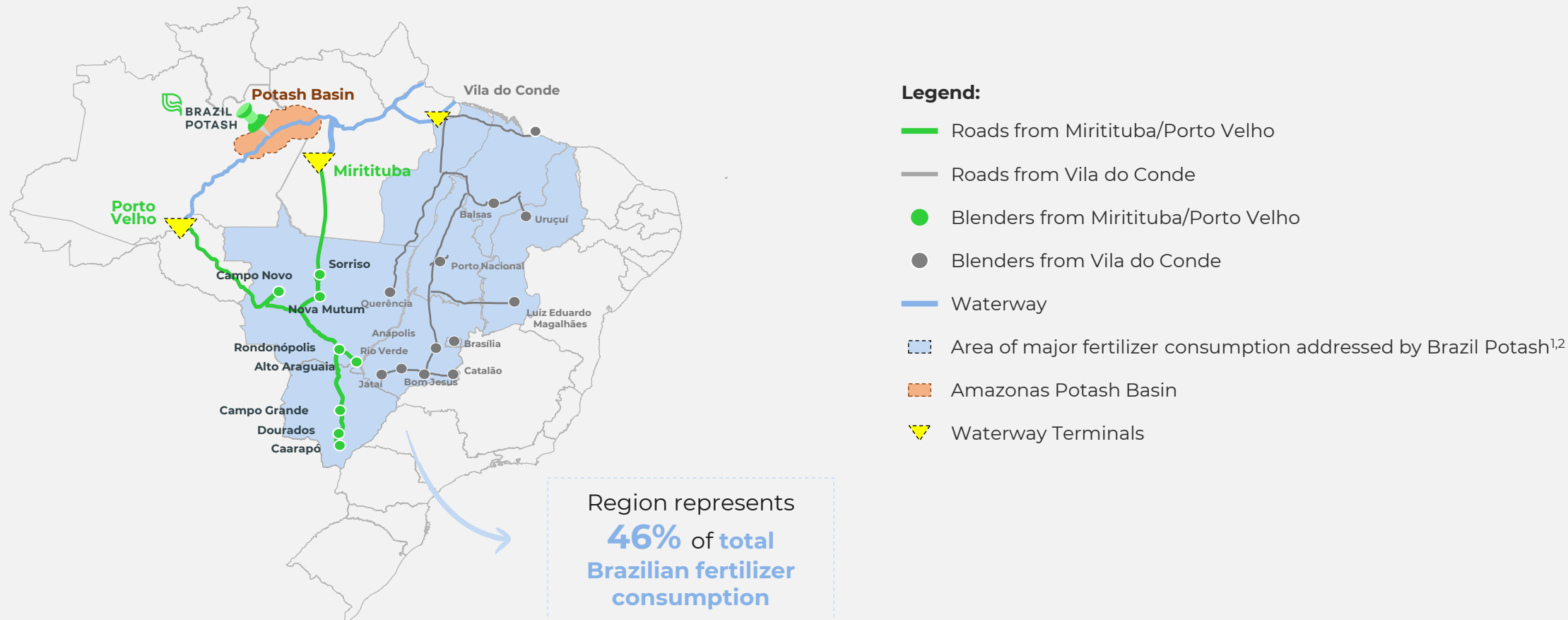
Primary Global Potash Routes



Source: Technical Report (Update of the Autazes Potash Project – Pre-Feasibility Study) prepared by ERCOSPLAN, dated October 14, 2022 – Latest available to BPC; Integer Research (Sep, 2018) – Latest available to BPC; Agroconsult (2016) – Latest available to BPC; Notes: (1) Sea freight US\$25/tonne + port & handling expenses of US\$33/tonne; (2) Freight costs US\$89/tonne from Paranaguá port to Rondonópolis; (3) Average time from a potash purchase by Brazilian consumers to receiving it on their property

Brazil Potash's Location Enables Key Farming Regions Access

Logistics footprint for Brazil Potash to access domestic market



Brazil Potash's location results in ~71% lower transportation costs to Brazilian customers versus foreign competitors³

Sources: DNIT; CNT; Ministry of Transportation, ANTT, Macrologística; Integer; Bradesco BBI; Notes: (1) Area addressed by Brazil Potash as the States of the Center-West (Mato Grosso, Mato Grosso do Sul, Distrito Federal and Goiás), those of the Matopiba region (Maranhão, Tocantins, Piauí and part of Bahia) and Pará; (2) As of 2015; (3) Considers the relative difference between the logistics cost of the routes: Port of Paranaguá to Rondonópolis; Port of Santo to Alto Araguaia and Port of Itaqui to Porto Nacional between Brazil Potash and the average of the foreign competitors: Uralkali; Belaruskali; Canpotex; ICL and K+S. The differential was calculated by subtracting from the MOP cost the cash cost of production and royalties, resulting in the total logistics cost as of 2017

Strategic Value: In-Country Delivered Cost Advantage

Comparison of CFR¹ costs to Mato Grosso, Brazil (in nominal \$/ton (2024))^{2,3,4}

Transportation cost differential even greater with current high fuel price



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Brazil Potash



CIS (Uralkali and BPC)



ICL (Sdom)



Canpotex



K+S (Zielitz)

■ Site Costs (Ex Works) ■ Costs Associated With International Shipping ■ Inland Freight

Source: Technical Report (Update of the Autazes Potash Project – Pre-Feasibility Study) prepared by ERCOSPLAN, dated October 14, 2022 – Latest available to BPC, Brazil Potash, Broker Reports; Notes: (1) Stands for Cost and Freight (2) Represents comparison of delivered costs from Autazes and major incumbent exporters to Rondonopolis, Mato Grosso in nominal terms (2024). All ocean, road freight estimates and port costs are estimated by CRU (3) Costs associated with shipping include cost to FOB (reflective of road or rail freight from producing sites of major competitors' plant), ocean freight costs, port charges (operation and demurrage), ad hoc handling expenses (4) Inland freight to Brasnorte is reflective of either freight cost Paranaguá to Brasnorte (for imported product), or the inland road transportation from the Autazes Project to Brasnorte.

Brazil Potash: Autazes Project Snapshot

Project Highlights

2.4M tons per annum

Projected Production
(~17% Brazil's consumption)

USD 1 bn

Estimated annual
run-rate EBITDA

23 Years

Project life, with substantial
upside potential

USD 2.5 bn

CapEx to Achieve Full
Production



**Fully Permitted for
Construction**

**~USD 350M Potential
3rd party funds¹**

Carve-out of i. Powerline
(USD200m), ii. Port, iii. Steam
Plant, iv. Construction & Backup
Power and v. Trucking System

~USD 150M Proceeds²

from binding royalty option
agreement with Franco-Nevada

Franco  Nevada

~USD 1.8 bn

Expected debt funding from
ECAs and DFIs

Project Attributes

**Long-life underground mine in
early construction**

**Massive undeveloped potash
basin near major farms**

**Strong potential to increase
production & mine life**

**Substantial and sustainable
logistical cost advantage**

Sources: Federation of Industries of the State of São Paulo & Institute for International Trade Negotiations – *Outlook Brazil 2022 Agribusiness Projections*; Technical Report (Update of the Autazes Potash Project – Pre-Feasibility Study) prepared by ERCOSPLAN Ingenieurgesellschaft Geotechnik und Bergbau mbH ("ERCOSPLAN"), dated October 14, 2022 – *Latest available to BPC*

Notes: (1) Subject to the condition of entering into binding agreements; (2) The contract is triggered after Brazil Potash raise funds that represent at least 30% of total project costs required to achieve completion

Permitted, Modular Construction to Minimally Impact Environment

Initial Land Status

Adapted for cattle grazing decades ago by prior landowners



Current Vision

Early works construction have already started



Future Vision

Underground mine with minimal surface footprint



- **Plan to build large modules for assembly at site**

- Construction in climate-controlled warehouses mitigates weather delays
- Few restrictions on module size and weight given river barge transportation

- **Construction approach**

- FEED – Awarded to a consortium of Wood (International) and Promon (Brazilian)
- Shaft sinking by international expert with potash experience
- Individual packages for process plant, port, powerline and road

wood.
promon
engenharia

Agreements with AAA third parties

Offtake contracts cover 91% of Brazil Potash's nameplate capacity

Offtake Agreement 1 + Marketing & Transportation Agreement



- Binding take or pay terms & conditions for ~550K tons/yr of potash
- Agreement to ship through river barges the initial planned potash production to inland ports close to major farming regions
- Amaggi Group is one of the largest private producers of soybeans in the world



Offtake Agreement 2



- Signed definite offtake agreement for ~900k ton/yr of potash
- Keytrade is one of the world's leading fertilizer trading companies

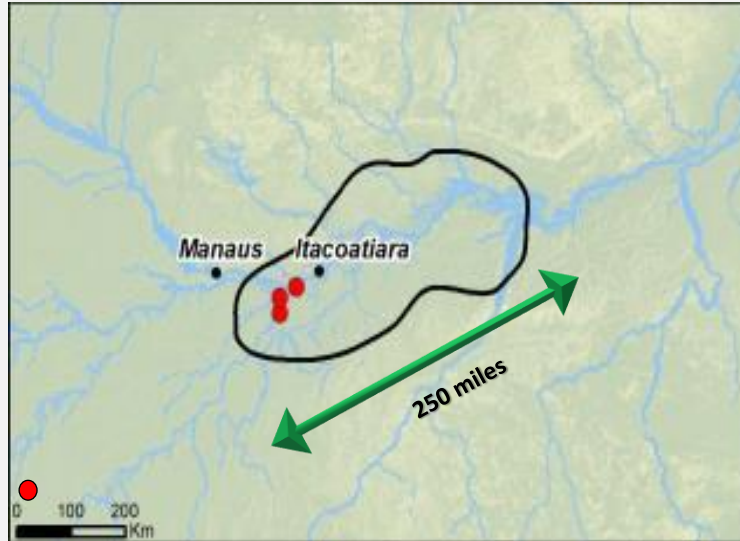
Offtake Agreement 3



- Signed definite offtake agreement for up to 704k ton/yr of potash
- Kimia Agro Solutions is a Brazilian fertilizer trading company that is part of the Razac Group

World Class Size and Quality of Amazonas Potash Basin

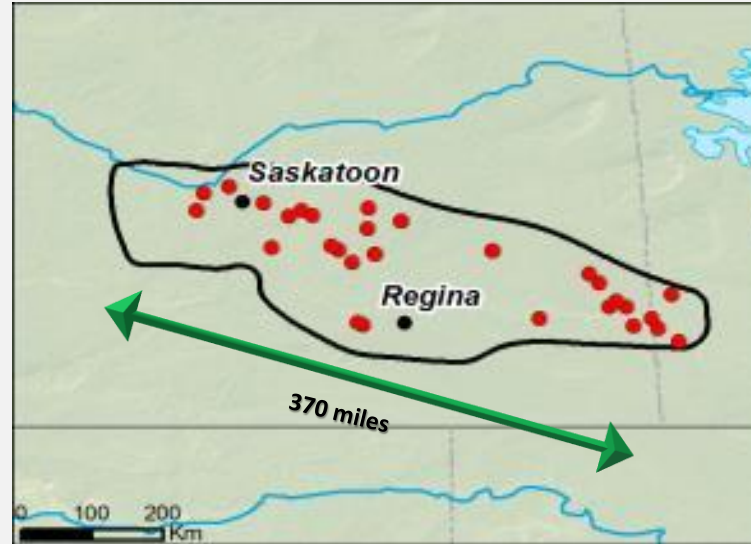
Amazonas – Brazil



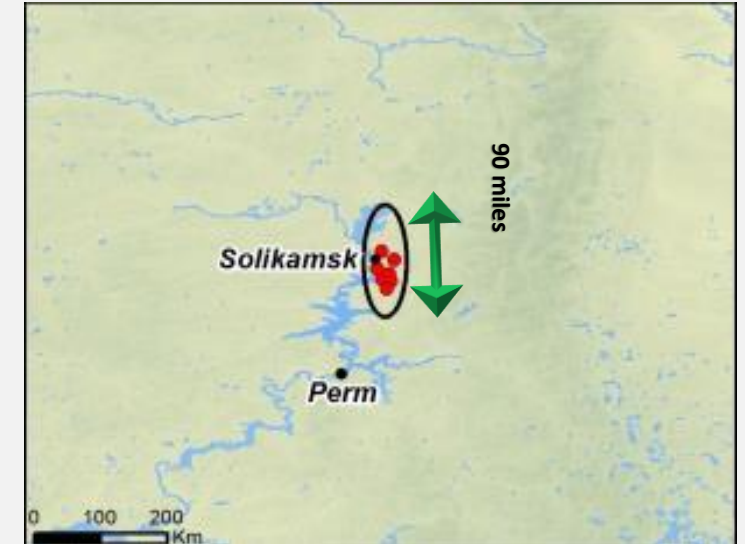
Comparison at same scale:



Saskatchewan – Canada

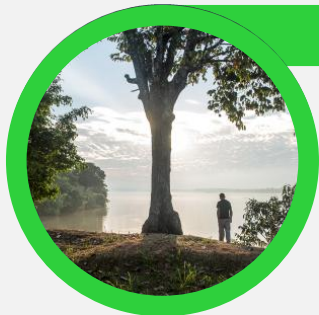


Urals – Russia



- Brazil Potash basin potentially has similar scale and geology as largest basin in Canada
- Brazil Potash has drilled over 36 miles in 61 holes resulting in four potash discoveries
- 23 Years of proved reserves drilling less than 10% of basin

Brazil Potash's ESG Stewardship



Environmental, Social & Governance



Significant Emissions Savings Support Brazil Decarbonization

Brazil Potash is using electricity ~80% generated by renewables¹



Community Support

+2,300 food/hygiene baskets provided for socially vulnerable families



Indigenous Consultation

Free, prior and informed consultations have been completed in accordance with ILO 169

“Our decision has been made, and it must be respected!”

Kleber Mura (General Coordinator of the Mura Indigenous Council), in support of the Autazes Project during the II Mura Annual Festivities – April 22, 2026

The Autazes Project Cultivates Deep Involvement With the Community

Ongoing Initiatives

- Casa Luz da Infância (Child Tutoring Program)
- Mura Wellness Program
- Support for public institutions and NGOs
- 13 partnerships to train local community
- Tree farm with over 20,000 trees planted



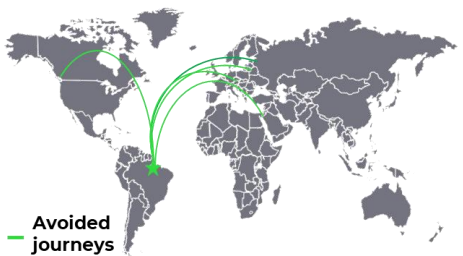
Avoided Emissions from Displaced Imports

~80% Lower

Scope 1 (plant) & 2 (energy) GHG emissions¹ vs. comparable Canadian producers

Energy GHG Emissions Avoided²

~1,200,000 st CO₂e/yr



Transportation GHG Emissions Avoided

205,000 st CO₂e/yr

Source: Company; Note: (1) Verified by consulting firm commissioned to prepare our GHG Emissions Analysis to assess the GHG emissions that are anticipated to be generated by the Autazes Project, per capita electricity mix from fossil fuels, nuclear and renewables over 2020 – 2022 – Latest available to BPC; (2) Producing 2.4M st potash/yr with a presumed emissions factor of 0.1264 tCO₂/MWh in Brazil vs. 0.620 tCO₂/MWh in Saskatchewan

Compelling Investment Highlights

1

Food Security: Brazil is one of the **largest net exporters of food** with **largest amount of land & freshwater. Domestic, in-market source** of potash secures agricultural output & mitigates risk of global food and supply shocks

2

Economics: Brazil Potash aims to be the world's **lowest-cost producer of potash to Brazil** due to **strategic in-country location**

3

Geopolitics: Geopolitical events have highlighted the need for Potash supply security and we believe **Brazil Potash can be a key part of the Solution**

What to Expect Next?

Major upcoming milestones:

- | | | | |
|---|---|---|--|
|  | Funding of Construction & Backup Power system ✓ |  | Negotiate inclusion on tax concessions with federal and state government officials |
|  | Funding of Powerline |  | Equity partner |
|  | Funding of Port |  | Construction debt |
|  | Funding of Steam Plant |  | Proceeds from Franco-Nevada royalty option ⁽¹⁾ |
|  | Funding of Trucking system |  | Long-term evaluation of plant expansion |

DISCLAIMER: PLEASE REFER TO “CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS”.

(1) The contract is triggered after Brazil Potash raise funds that represent at least 30% of total project costs required to achieve completion



Appendix



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What is Potash? — The Essential Nutrient Behind Global Food Production

Potash (KCl) supplies potassium — one of the three primary nutrients required to efficiently grow food

What is it?

- Plants need three nutrients to grow:

Nutrient	Role in the plant
Nitrogen (N)	Leaf and vegetative growth
Phosphorus (P)	Roots and energy transfer
Potassium (K)	Yield, stress resistance and water regulation

- These nutrients **have no substitute and are not interchangeable**
- Potash is a water-soluble salt that contains Potassium
- Potassium cannot be fixed from the atmosphere and cannot be manufactured economically — **it must be mined**

What does it look like?

- Potash is a solid mineral fertilizer. After processing, it is sold as dry granules that resemble coarse salt or small pink crystals



Why farmers must use it?

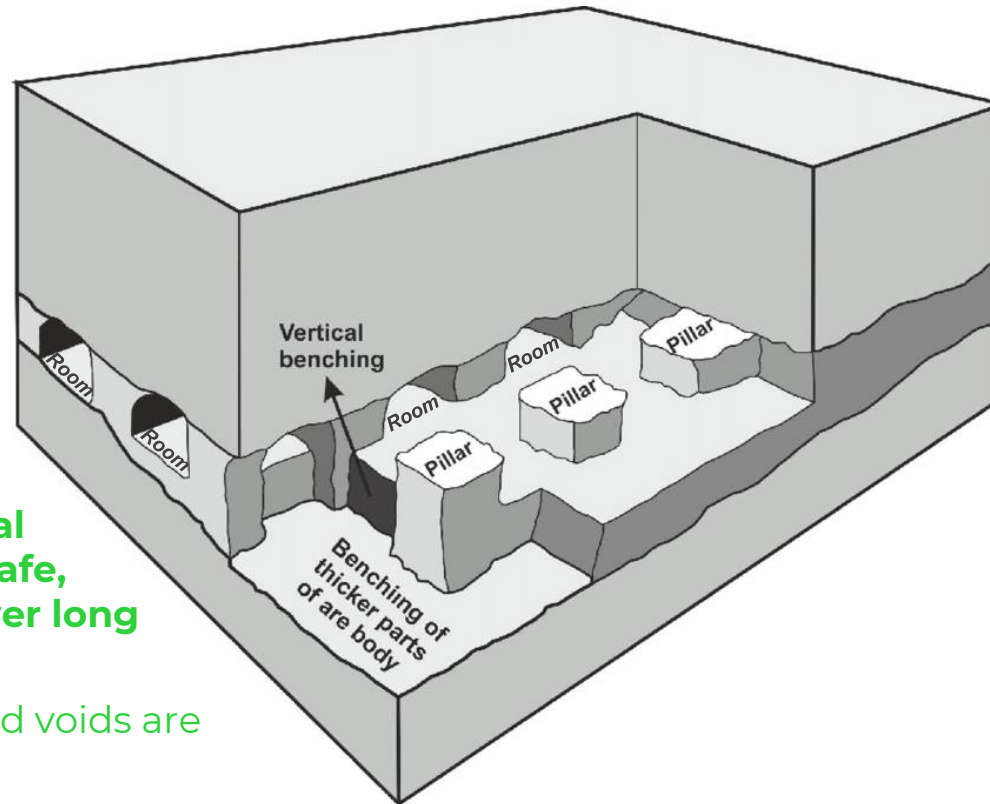
- Potassium is responsible for how efficiently a plant **converts nutrients and water into harvestable crops**
- It directly affects
 - Crop yield (tons per hectare)**
 - Drought / flood tolerance**
 - Resistance to pests and disease**
 - Quality and shelf life of food**
- A farmer cannot skip fertilizer application without reducing the following season's harvest (specially in tropical regions)

Potash Mining Method Explained: room and pillar mining

A proven underground mining method used for several decades

What is room-and-pillar mining?

- Room-and-pillar mining is a method where large open spaces ("rooms") are excavated while sections of the ore ("pillars") are intentionally left in place to support the roof
- **The pillars act as permanent structural supports, allowing safe, stable operations over long mine lives**
- No large underground voids are created



Why is it used for Potash?

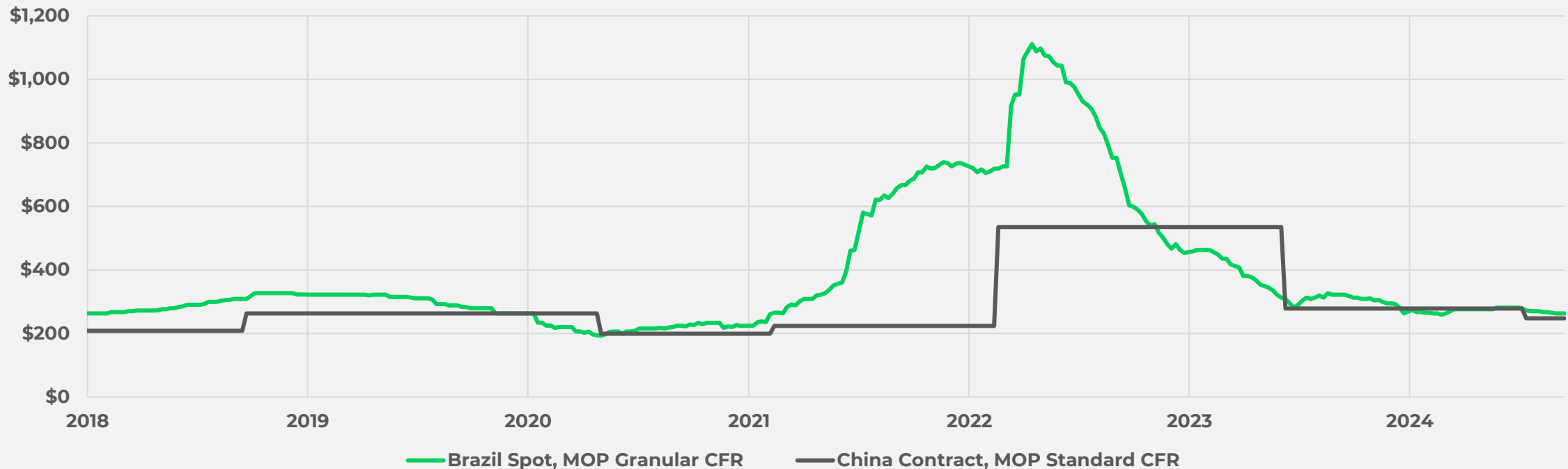
- Room-and-pillar mining is particularly well suited for potash because:
 - deposits are laterally extensive and relatively uniform
 - mining occurs at constant depth
 - operations are highly mechanized

Why is it so safe?

- Room-and-pillar mining has been used in potash and salt mines for decades worldwide
- Main safety characteristics:
 - no blasting
 - no open pit walls
 - no tailings dams required for ore extraction

Attractive Brazilian Potash Market

Benchmark Prices, US\$/ton



Brazil is a spot market and key global benchmark

- Brazil is a fragmented market where product is typically sold on short term contract (<1 month) vs. other markets such as China, where buyers negotiate an annual contract
- Strong crop prices and conflict in Ukraine have led to the highest global capacity utilization since 2005, with little incremental near-term capacity available
- Brazil should remain tight as supply from Belarus is limited; Russian future production growth financially constrained

Sustainable Potash Project with Attractive Financial Returns



Project well advanced, ~\$320M invested to-date, fully permitted and near construction ready state



Long-lived, multi-generational scale & option for future in-basin growth in an optimal, logistically advantaged location



Substantial & sustainable in-country lowest all-in delivered cost advantage positioned generate attractive cash flow, investor returns through-the-cycle



Opportunity for sustainability leadership and innovation by significantly reducing CO₂e via local sourcing while ensuring both Brazilian and global food security

Project By The Numbers

Est. Reserve Project Life ⁽¹⁾	23 Years
Potash Annual Nameplate Production	~2.4M st

Projected Capital Investment to Achieve Full Production¹

Pre-Tax	~US\$2.3 Billion
After-Tax	~US\$2.5 Billion
After-Tax Capital Intensity ²	US\$926/ton per annum

Illustrative Financial Measures

Revenue

Potash LoM CFR Brazil Benchmark Price Forecast ³	~US\$459/ton⁴
Brazil Potash Estimated Realized Price (FOB Port)	~US\$493/ton⁴

OPEX

FOB Port At Full Run Rate ⁵	~US\$79/ton⁶
--	--------------------------------

Income

Estimated Run-Rate EBITDA ⁵	~US\$1 Billion
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Source: Technical Report completed by ERCOSPLAN; Notes: (1) Initial Capex Only (2) Estimated total cost of construction divided by annual nameplate production capacity. Represents \$1,020/tonne in metric tonnes (3) Source: Technical Report (Update of the Autazes Potash Project – Pre-Feasibility Study) prepared by ERCOSPLAN, dated October 14, 2022; long-term price and netback forecast based on CRU estimates provided in Real US\$ 2022 values for calendar years 2029 to 2051 with CRU price outlook held constant after 2046, prices adjusted for inflation based on 5.8% increase of American PPI between July 2021 & July 2022 (4) Projected potash price per ton for project years 1-23 based on real 2021 values and indexed to 2022 values using 5.8% inflation. Industry prices typically quoted in metric tonnes which would represent US\$507/tonne & US\$543/tonne for benchmark price & realized price FOB port respectively (5) Based on projected run-rate production from project years 4 to 20 (6) Represents US\$87/tonne in metric tonnes

Growth Trend in Global Fertilizer Market

Potash: 1 of 3 fertilizers that increases crop yields via plant strength; drought, temperature swing & insect bite resilience

Fertilizer Megatrends

Global Growth

- Population growth
- Rising developing country incomes resulting in shift to consume more protein
- Changes in the eating habits due to urbanization

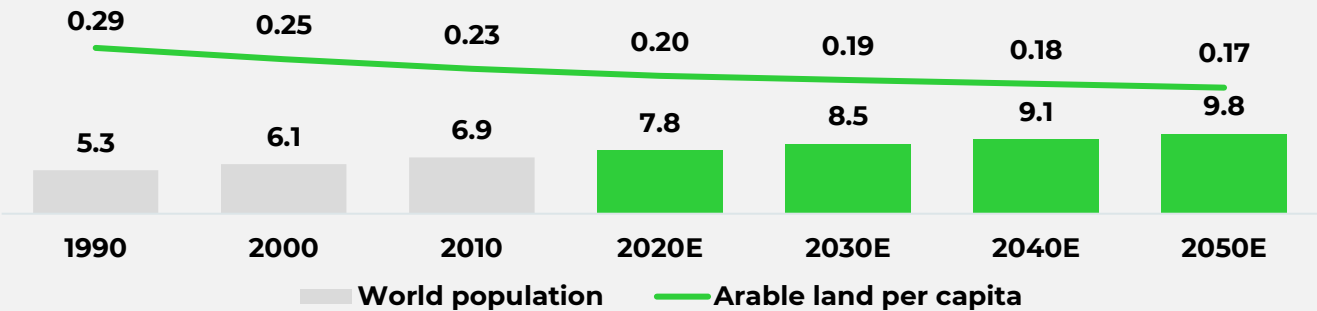
Resource Scarcity

- Scarce water
- More variable weather conditions
- Available arable land decreasing

Clean Energy & Materials

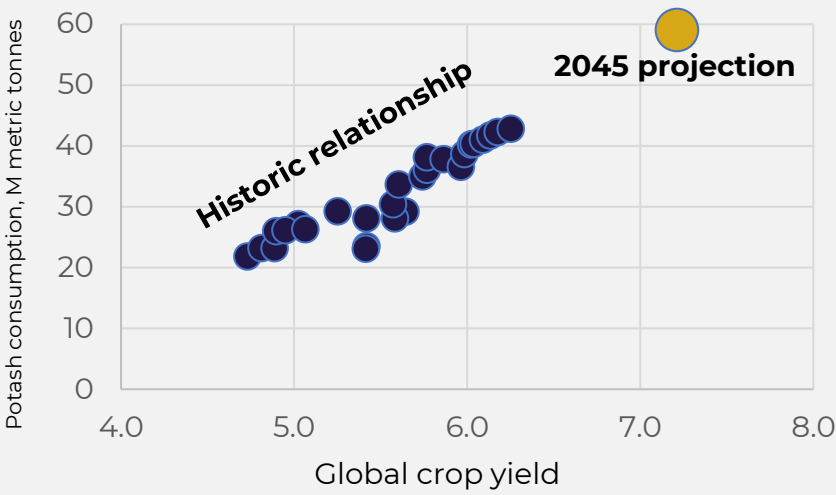
- Global demand for clean and renewable fuel sources results in greater use of biofuels
- Biofuels compete for lands with food production, increasing the demand for fertilizers

World population and arable land per capita
Billions of people; Hectare in use



Yield vs. Potash Consumption Relationship

Fertilizer is key to increasing crop yields



Sources: CRU Group – Potassium Chloride Market Outlook November 2022; USDA; United Nations; Our World in Data.

Brazil Is The Largest Global Importer of Potash

Highlights



Largest potash importer and **second largest consumer globally**



>95% reliant on imports for supply of Potash

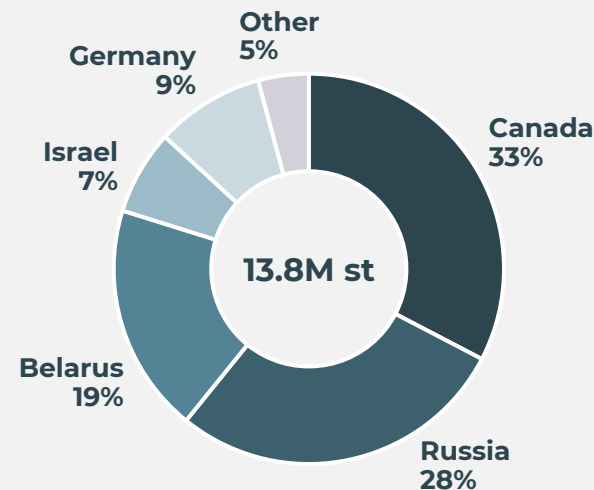


Potash consumption in Brazil is projected to **grow 6.8% annually 2023-2027¹** – responsible for the **majority of South American potash consumption**



Brazilian soils **require constant** potassium **replenishment**

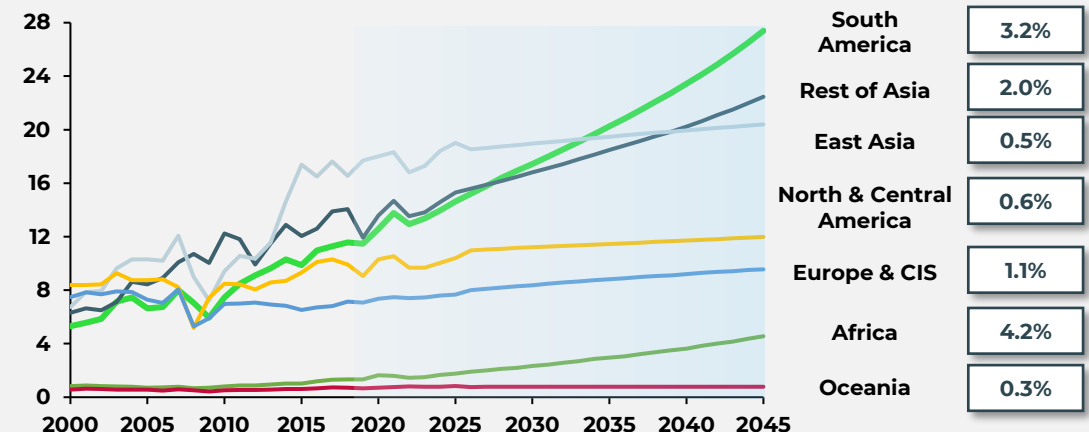
Brazilian MOP Imports by Source (2021)



- **>80% of global consumption is met by imports in 2021**
- **80% of global imports are from Canada, Russia and Belarus**
- **Producing countries are exporters**

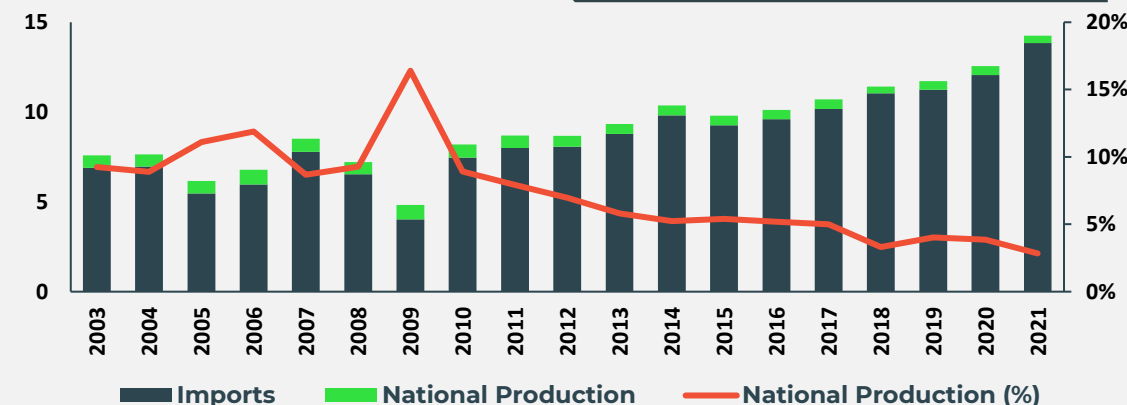
Expected Long Term Potash Demand

Million Tons of KCl¹



Potash Consumption in Brazil

Million tons; %



Mosaic - largest local producer; Taquari mine in Sergipe est. production <500K tons annually

Source: CRU Group – Potassium Chloride Market Outlook November 2022, Management; Notes: (1) CRU Group – Potassium Chloride Market Outlook November 2022; Data originally in K₂O; 1 ton of K₂O = 0.61 ton of KCl

Franco Nevada

- Franco-Nevada is a **gold-focused royalty and streaming company globally**
- Has **large and diversified portfolio** of royalties and streams by commodity, geography, operator, revenue type, and stage of project
- Has a technical team with a strong record of identifying **successful projects**
- Supports leading operators through **long-term partnership**



Royalty Option Agreement

- In exchange for \$1.0 million, option to purchase a perpetual 4.0% GRR
- GRR applies to all MOP sold from Autazes along with other affiliated properties



Terms

- Purchase price for the GRR equal to the amount that would return a pre-tax IRR of 12.5% to Franco-Nevada



Standalone Equity Investment

- Franco Nevada purchased \$10M of shares in our IPO @ \$15.00

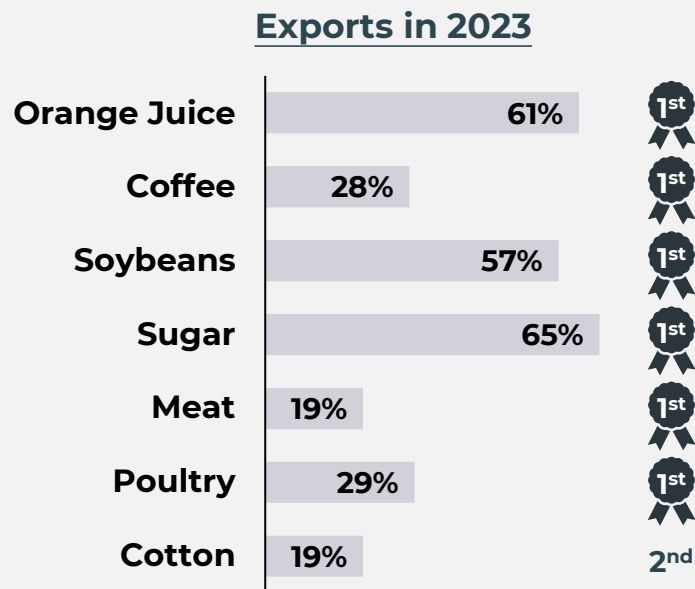
World is Heavily Reliant on Brazil for Agricultural Production

World is Reliant on Brazil Agriculture



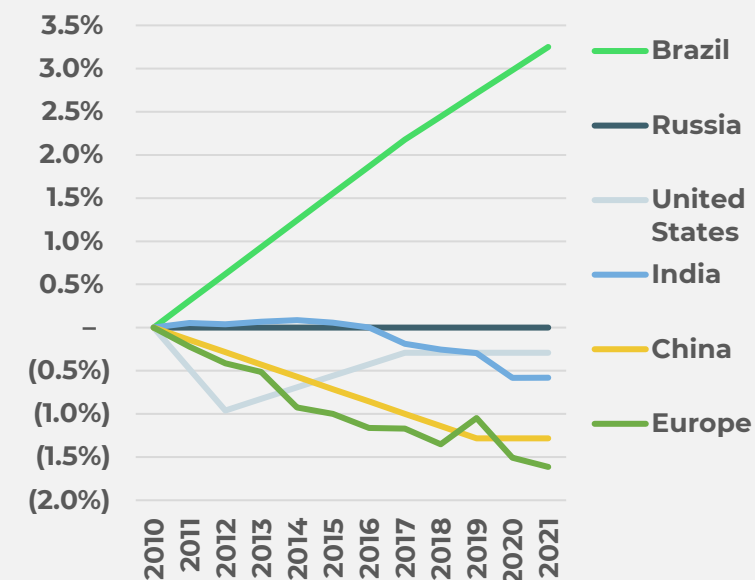
Brazil is the #1 net exporter² of agricultural products in the world and >25% of GDP generated by the agriculture sector³

Brazil Produces Daily Consumables



...agricultural powerhouse and integral part of global food supply...

Relative Change in Agricultural Land Use⁴



...and Brazil has abundant arable land, fresh water and ideal climate to grow crops to feed the world

Experienced Management Team – Selected Team Members



Mayo Schmidt, Executive Chairman

- Former Chairman & CEO Nutrien Ltd., world's largest fertilizer producer
- Former CEO of Hydro One and Viterra
- Fortune 100 executive positions including General Mills and ConAgra



Matt Simpson, CEO & Director

- Former GM Rio Tinto's Iron Ore Company of Canada managing >\$300M/y spend, operations, maintenance & technical staff moving >70M stpa
- Worked for Hatch, designing & constructing global metallurgical refineries



Sergio Leite, President of Potássio do Brasil

- 40+ of executive experience in large-scale industrial, mining and infrastructure projects
- His senior roles at Vale S.A. have given him a deep understanding of stakeholder engagement, regulatory navigation, and large project execution in Brazil and abroad



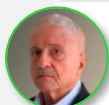
Lúcio Rabello¹, Head of Environment & Licensing

- 20+ years experience licensing in Amazon State
- Former president of the Amazonas State Environmental Agency



Marcos Pedrini¹, VP Marketing

- 35+ years experience selling and arranging delivery of potash in Brazil
- Former General Manager Agriculture Sales at Vale



Raphael Bloise¹, Project Director (Engineering/Construction)

- 50+ years construction experience including for Vale, Mirabela Nickel, CBM, Alumini Port of Tubarão, Carajás Project, Albrás, Alunorte, Salobo and Sossego Projects, Brucutu Mine, Aimorés Hydroelectric Plant, Renest and Comperj, and 700 kV transmission lines from Belo Monte



Kátia Abreu, Member of the Advisory Board

- **Former Brazil Minister of Agriculture** during the second mandate of former President Dilma Rousseff
- Former Senator of the state of Tocantins



Luis Adams, Member of the Advisory Board

- **Former Brazil Attorney General** and current partner of Mayer Brown, a tier one Brazilian Law firm
- During his career he has coordinated and executed the Framework Agreement among several public entities, Samarco, Vale do Rio Doce and BHP Billiton for the remediation of the greatest environmental incident in Brazilian history



Marcelo Lessa, Member of the Advisory Board

- **Former executive at International Finance Corporation (IFC) / World Bank** with over 30 years of executive experience
- Mr. Lessa's experience include agriculture finance, investment strategies and operational transformations across Latin America and Africa

Previous experiences:

Nutrien

RioTinto

Agrium

bhpbilliton

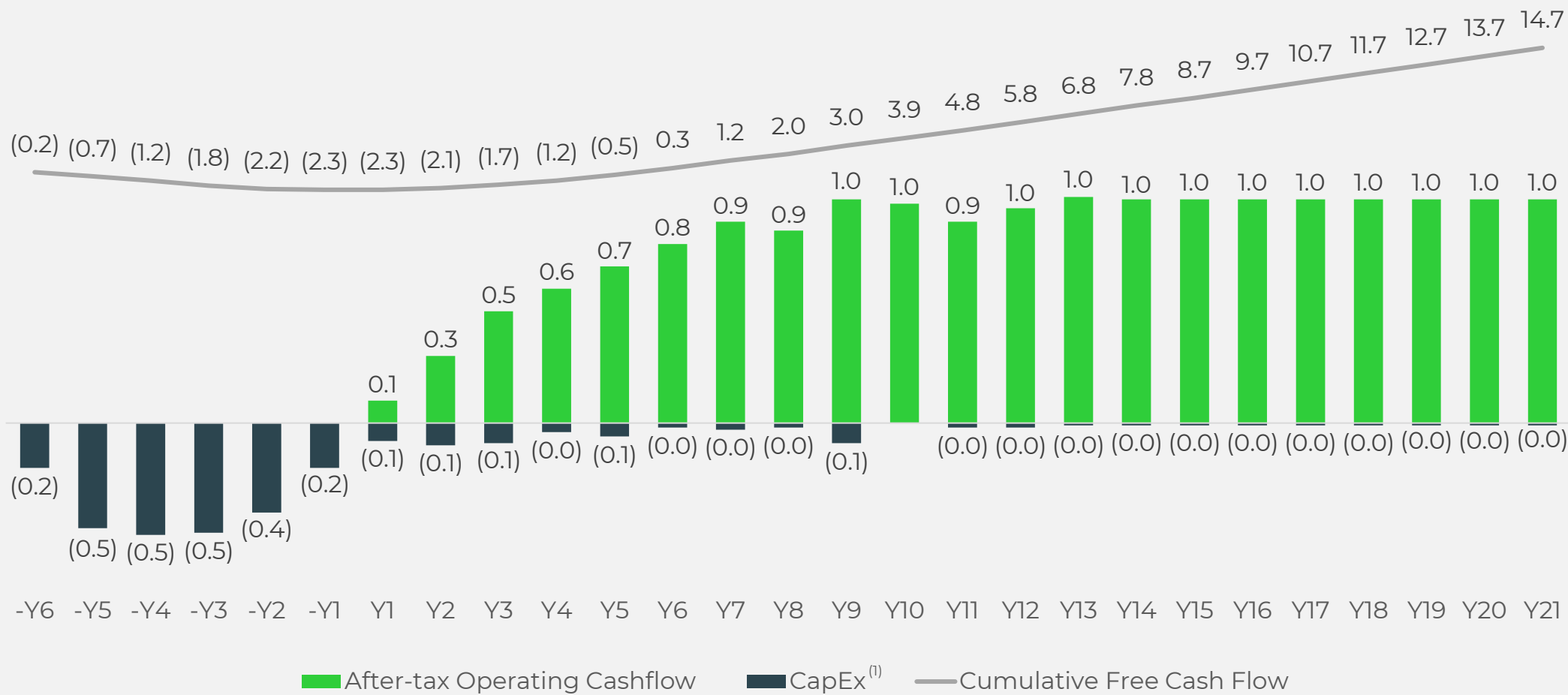
BR PETROBRAS

Shell

CONSOLIDATED THOMPSON

VALE

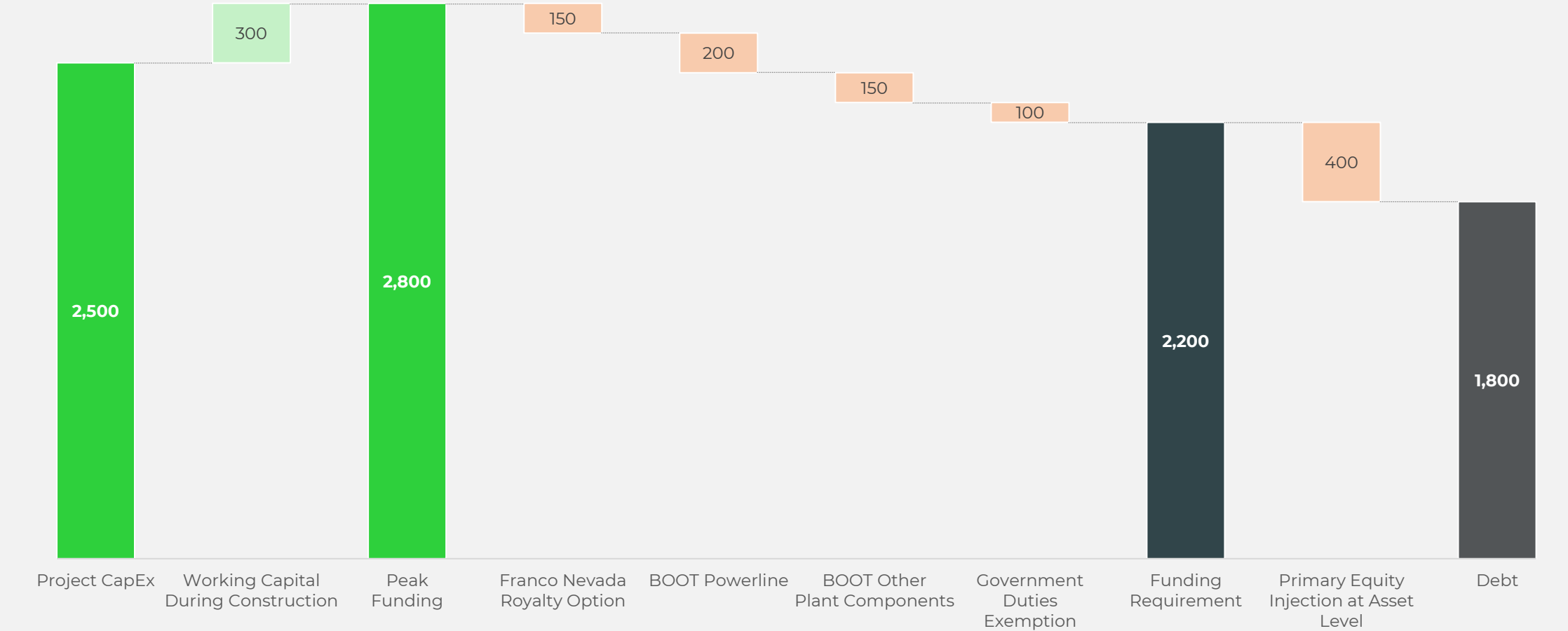
Autazes Potash Project Cashflow Generation Evolution (US\$ billion)



(1) Includes changes in working capital

Autazes Potash Project Envisaged Capital Structure

(US\$ million)





Thank You



**BRAZIL
POTASH
NYSE-A: GRO
B3: GROP31**

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